



# Institute of Corporate Directors

## Certification

The Institute of Corporate Directors certifies that an independent  
Third-Party Board Evaluation for 2024 was conducted for

## **Sun Life of Canada (Philippines), Inc.**

The Third-Party Board evaluation was conducted through questionnaires answered by every Director. The scope includes structure and composition, responsibilities and duties, board processes, dynamics and relationships, and corporate governance practices related to the strategy, policy, oversight, and accountability functions giving insights on the effectiveness of the Board, the Chairperson, the Directors, and the Board Committees.

*May 2025*

*Makati City, Philippines*

*Jalandoni*  
**Catherine Denise Jalandoni**  
Executive Director